

Integration and innovation: working together to improve health and care for all

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Core purposes of an ICS

- Improving outcomes in **population health and healthcare**
- Tackling **inequalities** in outcomes, experience and access
- Enhancing **productivity** and value for money
- Helping the NHS to support broader **social and economic development**.

Grounded on the following principles:

- Collaboration not competition
- Planning for populations and population health outcomes
- Reduction in unwarranted variation
- Building on the strong system and place
- Subsidiarity and local flexibility.



How is the system changing?

A multi-agency committee of c.60 partners – setting the strategy



How is the NHS changing?



Integrated Care Board

- **One NHS organisation legally responsible** for buying and monitoring local healthcare services



Place

- Designing local services based on local needs
- Community focus
- Aligned to local authority boundaries
- Delegated budgets and responsibility



Place

- NHS providers are forming collaboratives (alliances) to improve access, efficiency and care



Neighbourhood working

- 25 x primary care networks – groups of practices

Culture change

- Focus on wellness rather than treatment (demand)
- Focus on prevention and the real causes of ill-health
- Evidence based – better use of data and local knowledge, combined with flexibility to respond to local needs
- Moving away from competition towards collaboration - focus on doing what is best for the citizen and not what's best for any one agency's bottom line
- Move away from silo working towards multi-provider collaboration and Place (community) working
- Equipping our providers, staff and clinicians with the tools and opportunities to work together
- Creating the right environment for innovation and transformation



Initial priorities and portfolios



Population health, prevention and reducing inequalities



Planned care



Children and young people and maternity



Urgent and emergency care



Frailty and long term conditions



Mental health and learning disabilities and autism



Primary care



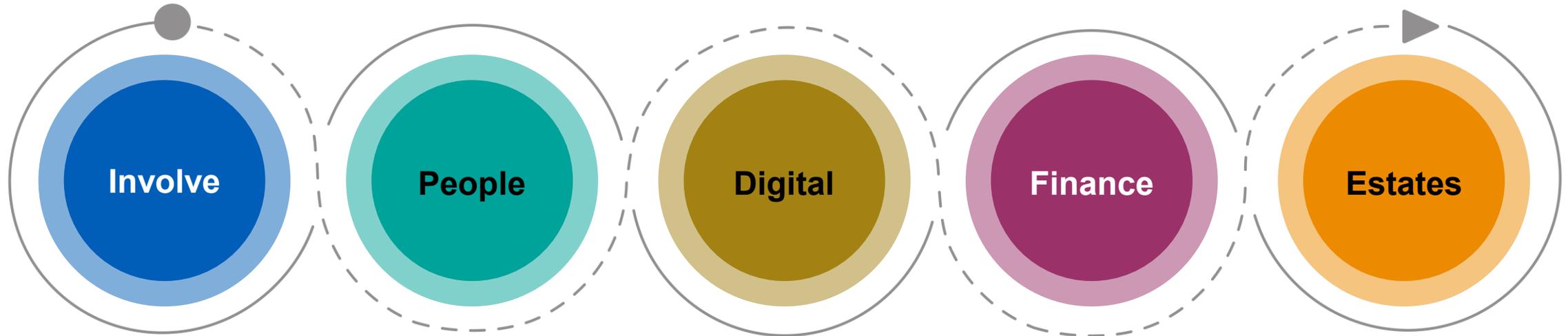
Operational plan

In January 2022, the national templates for the 2022/23 operational plan were published.

They relate to clear delivery requirements against 10 national priorities:

1. Workforce <ul style="list-style-type: none">Invest in our workforce with more peopleLook after our peopleImprove belonging in the NHSWork differentlyGrow for the future.	2. COVID-19 <ul style="list-style-type: none">Delivery of the COVID-19 vaccine programmeContinue to meet the needs of patients with COVID-19New treatments for COVID-19Post-COVID-19 services.	3. Elective care <ul style="list-style-type: none">Maximise elective activity and transform delivery of servicesImprove performance against cancer waiting times standardsDiagnosticsDeliver improvements in maternity care.	4. Urgent and emergency care <ul style="list-style-type: none">Improve the responsiveness of urgent and emergency careTransform and build community services capacity to deliver more care at homeVirtual ward modelsImprove hospital discharge.	5. Primary care <ul style="list-style-type: none">Improve timely access to primary carePCN InitiativesDirect enhanced servicesGP recruitment and retentionDental services, community pharmacy and optometry.
6. Mental health, learning disability and autism <ul style="list-style-type: none">Grow and improve mental health servicesMaintaining continued growth in mental health investmentMeeting the needs of people with a learning disability and/or autism.	7. Population health, prevention, health inequalities <ul style="list-style-type: none">Develop our approach to Population Health ManagementPrevent ill-health and address health inequalitiesUsing data and analytics to redesign care pathways.	8. Digital technologies <ul style="list-style-type: none">Exploit the potential of digital technologies to transform the delivery of care and patient outcomesAchieving a core level of digitisation in every service across systems.	9. Resources <ul style="list-style-type: none">Make the most effective use of our resourcesMoving back to and beyond pre-pandemic levels of productivityFinancial framework.	10. Establish ICB <ul style="list-style-type: none">Establish ICBs and collaborative system workingWorking together with councils and other partners across ICS to develop a five-year strategic plan.

Enabling change



To deliver these priorities and improve the care and treatment we provide for local people, we will need to change the way we work.

Working with people and communities

We are designing a new approach to working with people and communities that will support the four key aims of an ICS through integration and partnership working.

- A system-wide strategy has been produced in collaboration with partners and stakeholders. It will continue to develop alongside the ICP and ICB
- The guiding principles behind the strategy are to:
 - **recognise** the work that is already being done by partners and within communities to champion the public voice
 - **celebrate** and build on what is working well
 - **strengthen** our approach by identifying gaps and addressing inequalities
- Working together, we aim to increase our understanding of the population and build closer relationships with our communities to underpin partnership working
- We want to reset the relationship between public services and communities to one in which people are active partners rather than passive recipients of services.
- To view the strategy and take part in our online survey visit our new website: [Our approach - Staffordshire and Stoke-on-Trent, Integrated Care Board \(icb.nhs.uk\)](#) or phone 0333 150 2155



Next steps: one strategy for health and care

- The ICP is a statutory committee - membership will be inclusive and reflect the wider factors on health and social need (for example housing)
- First meeting is expected in Summer 2022 – a development session will focus on key objectives 2022/23 and evolution of strategy
- Setting the overall strategy across health and care for the long-term.

One strategy for the system:

- National NHS requirement for a single integrated strategy – by March 2023
- 5-year strategy focusing on long-term priorities that will tackle longstanding challenges, reduce inequalities and deliver better care
- Aligned with the local Health and Wellbeing Boards' strategies
- A collaborative approach will be taken to developing the strategy
- One strategy, but the engine room for delivery will be at a local level
- We will provide regular updates to the Scrutiny Committee to inform our approach to involvement on the strategy



There will be opportunities to get involved in shaping our strategy

Now the work begins...



If you live in Staffordshire and Stoke-on-Trent, your children will have the best possible start in life and will start school ready to learn.



Through local services, we will help you to live independently and stay well for longer.



When you need help, you will receive joined-up, timely and accessible care, which will be the best that we can provide.



Questions

